Moody Capital Solutions Conference

Jason Lamb, CEO

September 9, 2026

The LGL Group, Inc. (NYSE American: LGL)

Safe Harbor Statement

Cautionary Note Regarding Forward-Looking Statements

This presentation, and any accompanying oral remarks, may contain “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements other than statements of historical or current fact are forward-looking statements, including statements regarding The LGL Group, Inc.’s business strategy, operational priorities, long-term growth initiatives, investment and acquisition opportunities, capital allocation plans, financial outlook, business development activities, defense technology platform strategy, partnership opportunities, market opportunities, expected performance, and future plans, objectives, expectations or intentions.

Forward-looking statements are based on current expectations, estimates, projections, assumptions and beliefs of management as of the date of this presentation, September 9, 2026. Words such as “believe,” “expect,” “anticipate,” “estimate,” “intend,” “plan,” “target,” “goal,” “may,” “could,” “should,” “would,” “will,” “continue,” “potential,” “predict,” and similar expressions, or the negative of such terms, are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words.

Forward-looking statements are subject to significant risks, uncertainties and assumptions, many of which are beyond the Company’s control, and actual results could differ materially from those expressed or implied by such forward-looking statements. These risks and uncertainties include, among others, risks related to the Company’s ability to execute its strategy; identify, evaluate, finance, consummate and integrate investments, acquisitions and strategic partnerships; develop and scale new business initiatives, including within defense technology; manage merchant investment activities; maintain liquidity and capital resources; respond to changes in interest rates, inflation, trade policies, supply chain conditions and general economic or geopolitical conditions; retain key personnel; maintain customer and supplier relationships; comply with government contracting, export control, procurement and other regulatory requirements; address cybersecurity risks; and the other risks described under “Risk Factors” in the Company’s most recent Annual Report on Form 10-K and in the Company’s other filings with the Securities and Exchange Commission.

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For these statements, The LGL Group, Inc. claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995.

Agenda

September 9, 2026 | 10:40 a.m. Eastern

01 Overview

02 Performance

03 Initiatives

"How do you make money? Spinoffs, split-ups, liquidations, mergers and acquisitions."
– Mario Gabelli

SECTION 01

01

Overview

Investment Highlights

A critical technology platform with capital to support disciplined growth

1. Platform Operations and Merchant Investment focused on critical technologies
2. PTF Q2 sales +52.7%; June backlog +480.5% from year-end
3. $41.8M raised in July; post-offering cash and securities above $86M
4. $6.0M space awards and a 24-month Indo-Pacific defense contract
5. Mtron’s 2022 spin-off created an exemplar, focused public operating platform
6. Skyline strategic investment extends LGL’s precision timing and sensing ecosystem

The LGL Group Overview

Two complementary activities focused on critical technologies

Platform Operations + Merchant Investment

- Public holding company focused on critical technologies
- Engineering roots in 1917; incorporated in 1928; listed since 1946
- Platform Operations: build companies, like PTF, through organic growth and acquisitions
- Merchant Investment: minority positions, co-investments and partnerships
- Mtron spin-off completed in 2022
- July rights offering raised $41.8M in gross proceeds

$86M+	**$6.77**	**$3.6M**
Cash + securities	**Book value per share**	**PTF backlog**
After July 2026 offering	June 30, 2026	June 30, 2026

Executive Team

Investment experience and operating leadership across critical technologies

Marc Gabelli
Executive Chairman

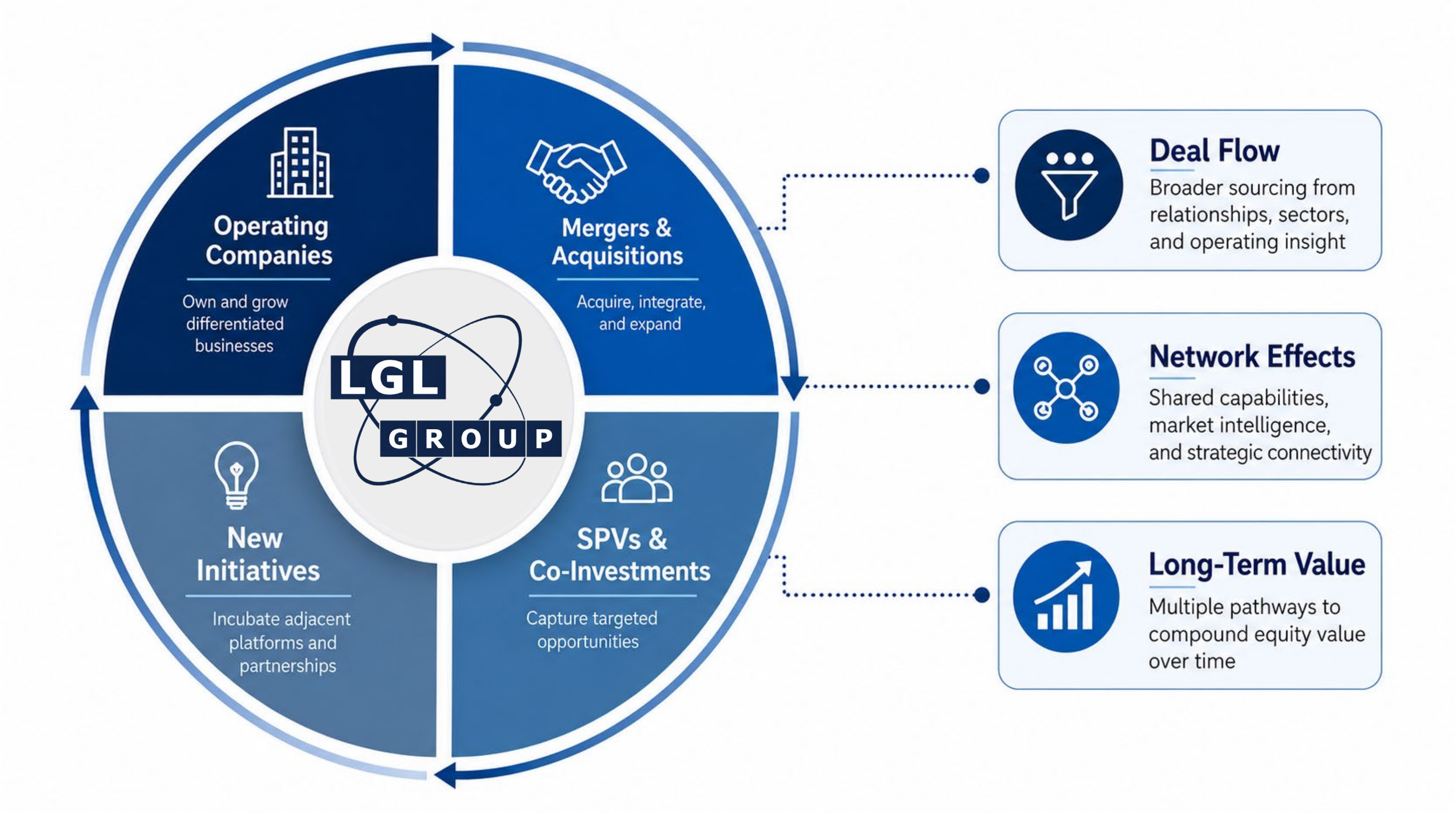
- Over 30 years in asset management, including aerospace and defense investing
- Executive of Gabelli Group, parent of affiliated investment businesses
- Experience across developed and emerging capital markets
- Former equity arbitrage professional at Lehman Brothers in London and New York

Jason Lamb
CEO

- Former Chief Strategy Officer, BlackSea Technologies; founder of Hard Yards
- Board member, Association for Uncrewed Vehicle Systems International (AUVSI)
- Advised DARPA on transitioning technology to U.S. Special Operations Command
- Retired U.S. Navy SEAL officer with special operations and intelligence experience

A Platform for Critical Technologies

Operating growth, acquisitions and strategic investment reinforce each other



Platform Operations: PTF

Precision time and frequency capabilities for mission-critical systems

Founded in 2002; acquired by LGL in 2016

High-performance frequency and time reference standards

Communications, defense, data centers and power infrastructure

Design, manufacturing and testing in Wakefield, Massachusetts

Operating model

Outsourced fabrication and PCB assembly

In-house design, assembly and testing

PTF Headquarters

Wakefield, Massachusetts

781-245-9090

info@ptf-llc.com

Precision Timing Connects Critical Systems

Established applications and adjacent opportunities

01 Space & Satellites

Synchronize satellite networks and GPS systems

02 Military Communications

Coordinate resilient defense communications

03 Data Centers

Synchronize networks and timestamp critical data

04 Power & Infrastructure

Coordinate grids and mission-critical systems

05 Electronic Warfare

Potential for synchronized sensing in contested environments

06 Signals Intelligence

Potential for signal correlation and geolocation

Application opportunities; not separate reported revenue segments.

PTF: Space and Defense Contract Awards

Timing instruments supporting resilient communications

SPACE COMMUNICATIONS

$6.0M

Awards through July 31, 2026

Direct-to-device communications using low Earth orbit satellites

GNSS receivers and digital / RF timing distribution

$3.4M already in June 30 backlog

Announced Aug. 5, 2026
Awards and backlog are not additive.

INDO-PACIFIC DEFENSE

24 months

Contract delivery period

Advanced HaveQuick timing instruments

Partner-nation military communications

GPS-degraded, denied or contested operations

Announced July 2, 2026
Contract value not publicly disclosed.

Platform Acquisition Strategy

Build subsidiaries with disciplined acquisitions and integration

CORE THESIS

Operating improvement drives long-term value

ACQUISITION AND INTEGRATION

1. **Find opportunities**
   Technical relevance and durable demand
2. **Diligence**
   Capabilities and operating fit
3. **Acquire selectively**
   Value, cash needs and expected returns
4. **Integrate carefully**
   People, systems and customer execution
5. **Grow earnings**
   Margins, cash flow and long-term value

Disciplined investment → integration → stronger earnings and cash flow

Rigorous diligence. Realistic integration. Returns that justify the capital.

Mtron: Platform Development in Action

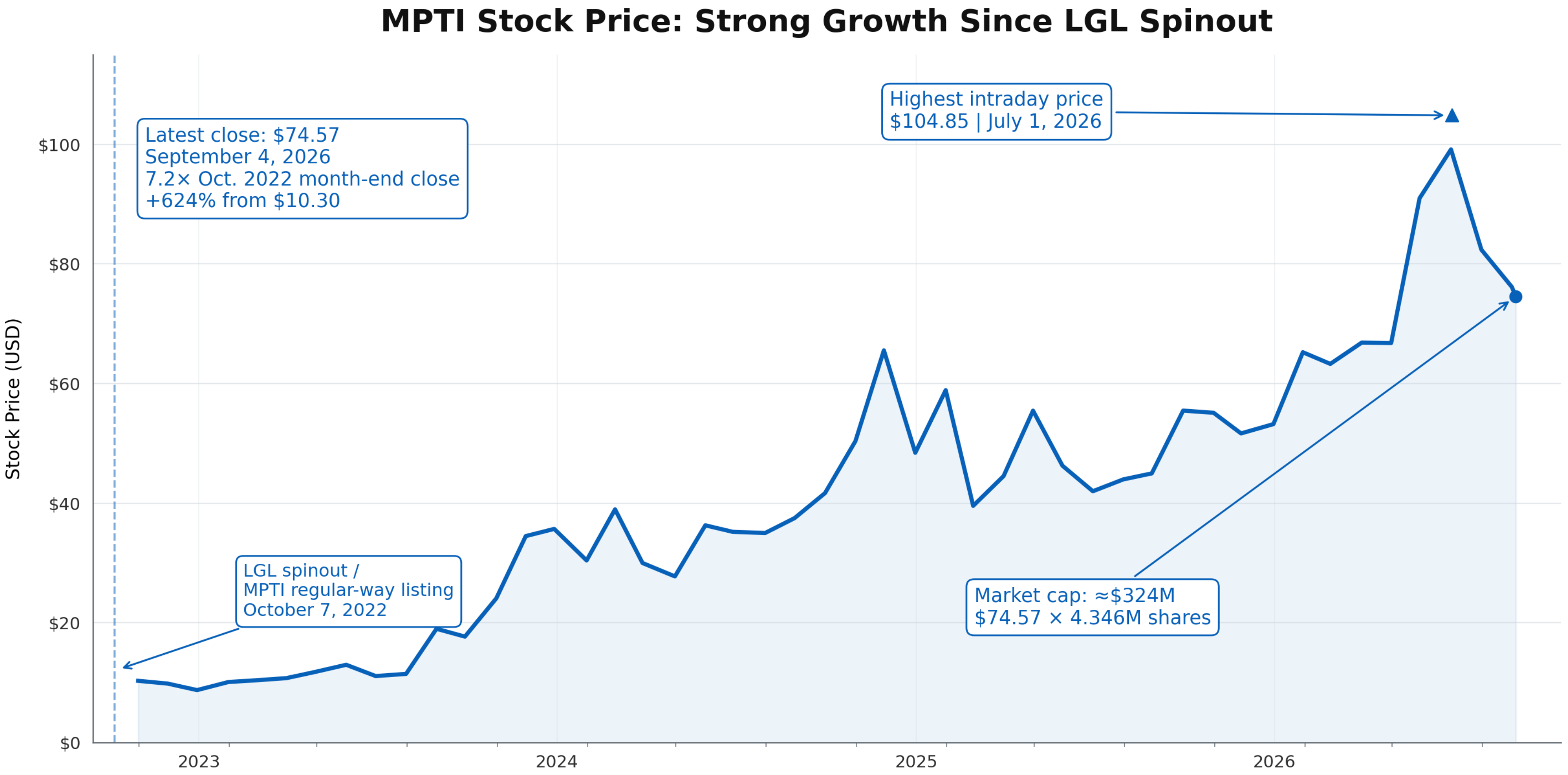
A focused public aerospace and defense electronics company after the 2022 spin-off

Mtron™

SPIN-OFF
October 7, 2022

Q2 2026

Revenue: $15.1M
Net income: $1.9M
Backlog: $84.0M
At June 30, 2026



Month-end closing prices through Aug. 2026, plus Sept. 4 close; triangle marks daily intraday high. Price change excludes warrants and subscription rights.

Sources: Yahoo Finance price history; Mtron Q2 2026 Form 10-Q (4,346,476 shares at July 31). Market cap uses latest reported shares. Updated Sept. 8, 2026.

$74.57 close (Sept. 4) | ~$324M illustrative equity value

02

SECTION 02

Performance

Q2 2026 Financial Highlights

PTF growth and backlog, with clear visibility into consolidated results

$1.153M
Consolidated revenue
+24.8% vs Q2 2025

$750K
PTF net sales
+52.7% vs Q2 2025

($353K)
Q2 net loss
($0.06) per diluted share

$86M+
Cash + securities
Post-offering, Jul 2026

49.2%
PTF gross margin
57.0% in Q2 2025
Down 780 bps

$3.628M
PTF backlog
+480.5% from year-end

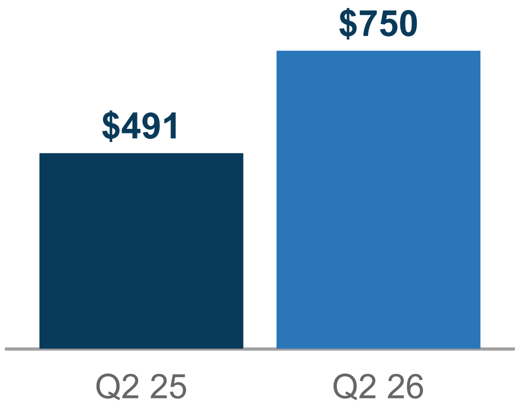
Operating and investment performance

Q2 revenue = $750K sales + $412K investment income − $9K net losses.
H1 net loss attributable to common stockholders: $975K ($0.15 per diluted share).

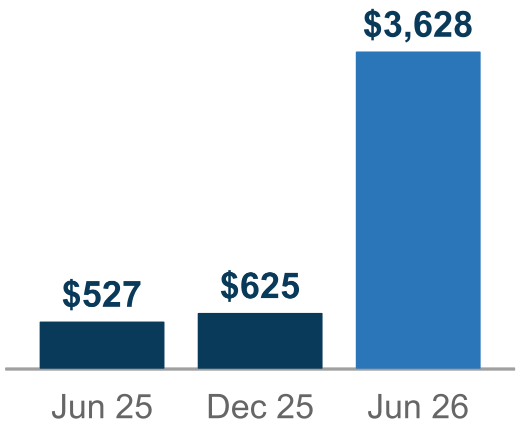
Q2 2026 Financial Performance

Growing shipments and backlog; margin and expense discipline remain priorities

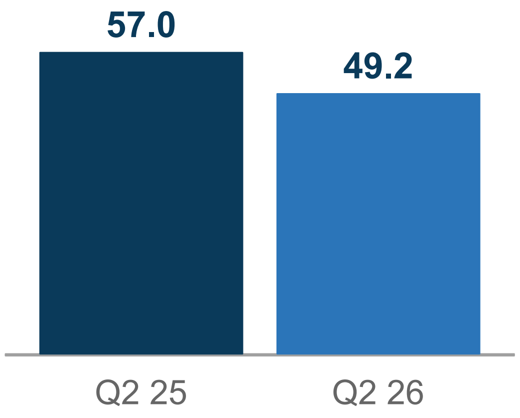
PTF Sales ($K)



Backlog ($K)



PTF Gross Margin (%)



Cash + Securities ($M)

Customer concentration

Largest customer: 65.3% of Q2 sales.

June backlog includes $3.4M of space awards.

Margin and expenses

Margin: −780 bps from pricing and mix.

Q2 cost increases: stock compensation $143K; professional fees $100K.

Capital position

June 30: $45.2M cash / securities; $45.195M working capital; $6.77 book value / share.

Post-July offering: $86M+ cash / securities.

SECTION 03

03

Initiatives

Capital to Support Platform Growth

Rights Offering — Completed July 2026

Capital for operating growth, acquisitions and strategic partnerships in critical technologies.

Rights Offering: Completed July 24, 2026

- $41.8M gross proceeds at $6.90 per share
- 6,062,714 shares issued; 92.6% of shares offered
- 12,613,149 common shares outstanding at July 31
- Cash and securities exceeded $86M after the offering

Capital allocation priorities: organic growth, complementary acquisitions and strategic investments.

Skyline Instruments

Merchant Investment | Precision timing and sensing

Precision timing and synchronized sensing

Charlottesville, Virginia; defense and commercial technology markets

Developing precision timing and synchronized sensing

Designed for fragile, contested or unavailable GPS
Applications: counter-drone, electronic warfare, signals intelligence, PNT and AI

SPV holds a Skyline convertible note; investment announced June 17

Potential technology access and partnerships across LGL's timing platform

$850K
LGL Capital investment
Into SPV
June 2026

33.9%
Equity interest in SPV
After July
2026 closing

1
Skyline board seat
Jason Lamb
LGL CEO

Arlington Headquarters: Closer to Defense

Aligning our location with defense customers and technologies

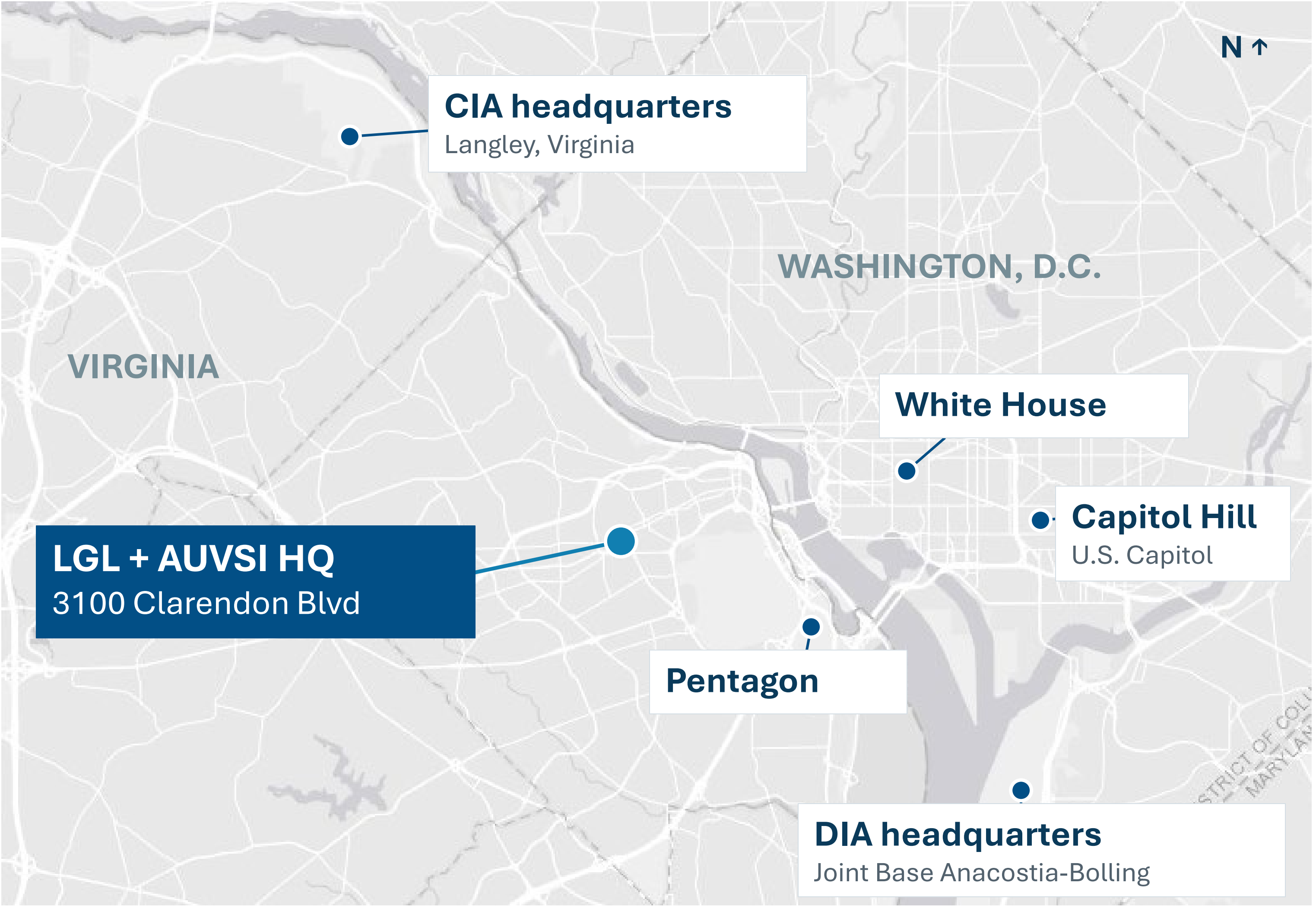
ARLINGTON, VIRGINIA

3100 Clarendon Blvd
Suite 1200
Arlington, VA 22201
Also AUVSI's headquarters

Relocated from Orlando to be closer to defense customers and technologies.

NEVADA INCORPORATION

Effective September 1, 2026
Converted from Delaware; one-for-one shares and LGL ticker unchanged. Management and board unchanged.



Map: Esri, HERE, Garmin, © OpenStreetMap contributors, GIS user community. Locations approximate.

Execution Priorities

Building long-term value

- Convert backlog into profitable shipments
- Execute space and defense awards with disciplined margins
- Deploy capital selectively across organic growth and acquisitions
- Build complementary capabilities and customer relationships
- Develop Skyline and strategic technology partnerships
- Focus on earnings, cash generation and disciplined underwriting

Questions

We welcome your questions.

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Appendix: Board of Directors

Investment, operating, governance and national security experience

Kaan Aslansan — Independent Director

Director since 2022; Audit, Compensation and Nominating committees.

SOL Investment Group and Alvarez & Marsal; corporate transformation and finance.

Darlene DeRemer — Independent Director

Director since 2023; Audit, Compensation and Nominating committees.

Grail Partners; investment banking, asset management and ARK ETF Trust governance.

Herve Francois — Lead Independent Director

Director since 2023; Audit, Compensation and Nominating committees.

The DeRosa Group; investment, acquisitions and capital markets experience.

Marc Gabelli — Executive Chairman

Director since 2004; former LGL CEO and Co-CEO.

GGCP and Gabelli International; capital allocation and public-company governance.

Manjit Kalha — Independent Director

Director since 2011; chairs Audit, Compensation and Nominating committees.

Chartered Accountant; executive roles at Gabelli Merger Plus+ Trust, Teton and Horizon AMC.

Vice Admiral Colin J. Kilrain, U.S. Navy (Ret.) — Independent Director

Director since 2025; Audit, Compensation and Nominating committees.

Navy SEAL; former NATO and Pacific Special Operations commander.